

# Enterprise Funds

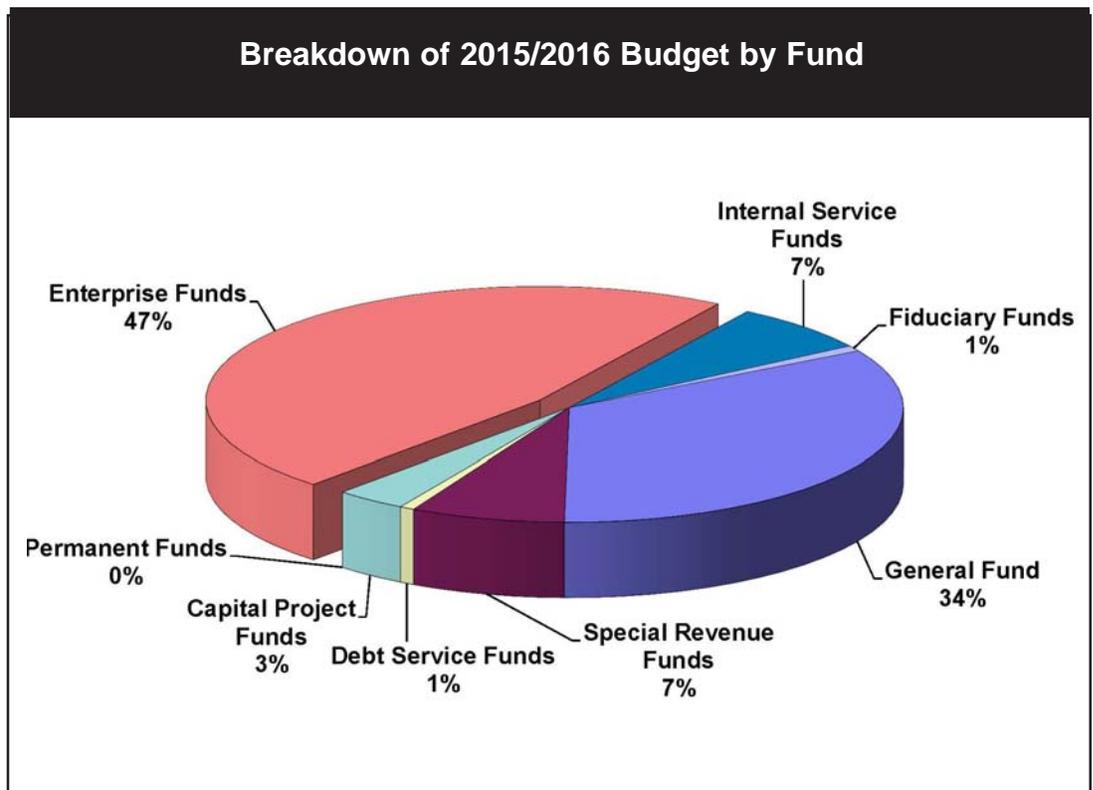
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# Enterprise Funds

## Enterprise Funds

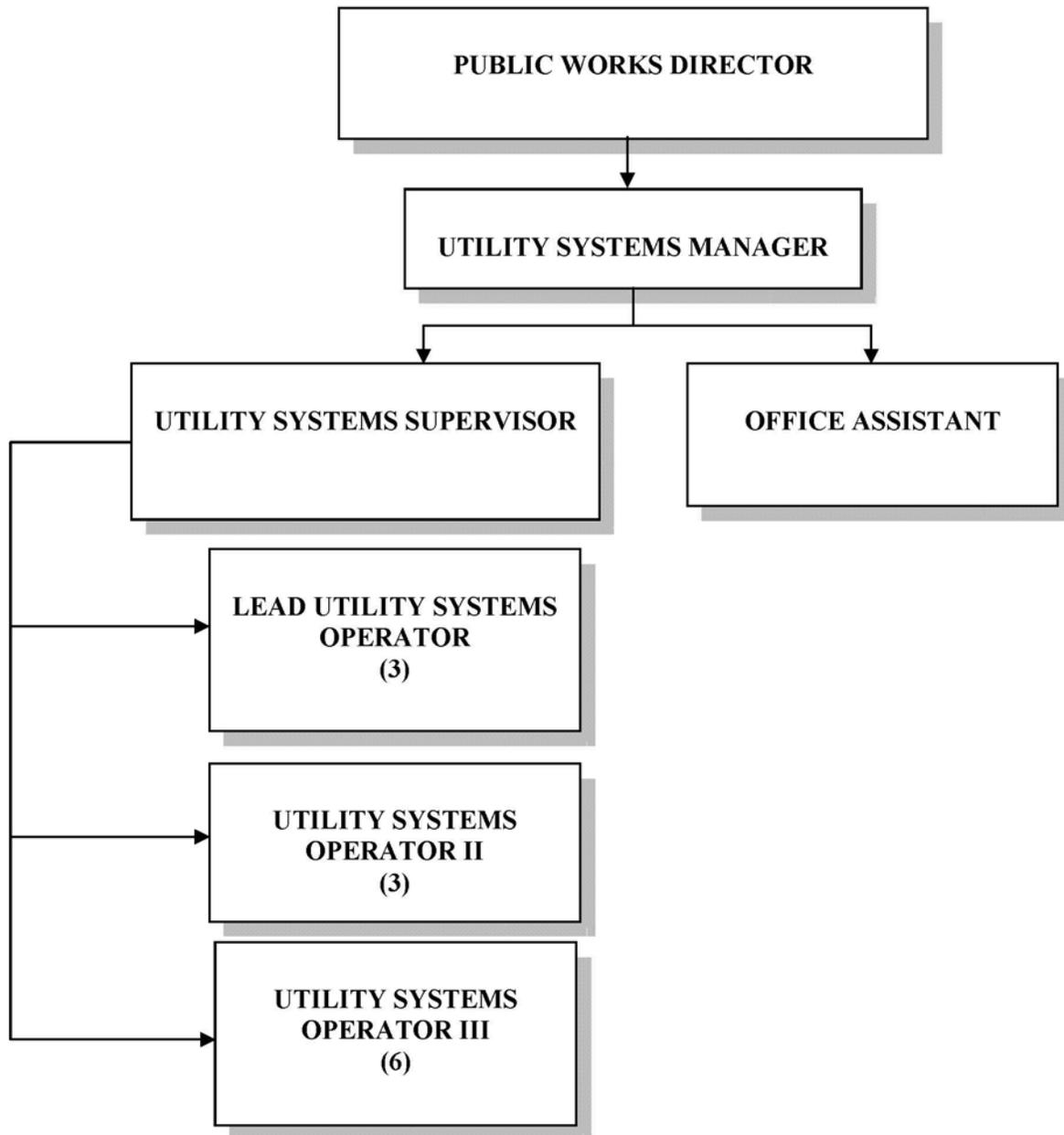
The City’s Enterprise Funds account for the City of Longview’s municipal operations that are primarily financed by service charges, including:

- ◆ **Water Operations** - Operates and maintains the City’s water distribution system to provide safe and reliable water to residents.
- ◆ **Sewer Operations** - Operates and maintains the City’s sewer collection system, and a treatment plant for a small portion of the wastewater that is not treated at the regional sewer treatment facility operated by the 3 Rivers Regional Waste Water Board.
- ◆ **Water Filter Plant** - The Mint Farm Water Treatment Plant operates 365 days a year to treat groundwater and supply high-quality drinking water to customers in the Longview and Beacon Hill Water & Sewer District service areas.
- ◆ **Storm Water Utility** - Provides monies for storm water management and water quality protection through the City’s Storm Water Management program.
- ◆ **Sanitary/Recycling** - Manages the solid waste and recycling programs for the City. Each of these programs is contracted to a private firm that provides collection services to both residential and commercial customers.
- ◆ **Public Transit (CUBS)** - Under contract to the Cowlitz Transit Authority, the Transit Division operates and maintains the Community Urban Bus Systems (CUBS), providing service to the Longview, Kelso and Cowlitz County urban area.
- ◆ **Mint Valley Golf Course** - Provides maintenance, renovation, development, and upkeep of an 18-hole championship golf course, six-hole par-three course and driving range located on a 147-acre site.
- ◆ **Mint Valley Racquet & Fitness Complex** - Operates through a privately administered contract. The facility provides four tennis courts, four racquetball courts and a fitness center.



# Organization Chart

## Water Operations



2015/2016 Budget \_\_\_\_\_  
**Enterprise Funds**

**Revenue Summary**

FUND SUMMARY		Water Operations							
Enterprise Fund Title	Department Head Responsible	Total Revenues	Actual	Budget	Budget	Percent	Budget	Percent	2015-2016
Water Operations	Jeff Cameron	By Source	2013	2014	2015	Variance	2016	Variance	Budget
Beginning Fund Balance	\$580,000	Taxes	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
2015/2016 Estimated Revenue	\$10,918,980	Licenses & Permits	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Beginning Cash Required for Operations	\$0	Intergovernmental	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Total 2015/2016 Revenue	\$10,918,980	Charges for Services	\$6,617,310	\$6,571,890	\$5,442,430	-17.2%	\$5,464,050	0.4%	\$10,906,480
2015/2016 Estimated Expenditures	\$10,918,980	Fines & Forfeits	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Contribution to Ending Fund Balance	\$0	Miscellaneous	\$18,820	\$6,250	\$6,250	0.0%	\$6,250	0.0%	\$12,500
Total 2015/2016 Expenditures	\$10,918,980	Non-Revenues	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Estimated Ending Fund Balance	\$580,000	Other Financing Sources	\$4,090	\$0	\$0	0.0%	\$0	0.0%	\$0
		Beg Resources Req to Balance	\$0	\$775,770	\$0	0.0%	\$0	0.0%	\$0
		<b>TOTAL REVENUES</b>	<b>\$6,640,220</b>	<b>\$7,353,910</b>	<b>\$5,448,680</b>	<b>-25.9%</b>	<b>\$5,470,300</b>	<b>0.4%</b>	<b>\$10,918,980</b>

**Expenditure Summary**

Water Operations							
Total Expenditures	Actual	Budget	Budget	Percent	Budget	Percent	2015-2016
By Object	2013	2014	2015	Variance	2016	Variance	Budget
Cont to End Fund Balance	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Salaries & Wages	\$1,039,867	\$1,086,440	\$1,189,340	9.5%	\$1,235,920	3.9%	\$2,425,260
Personnel Benefits	\$418,545	\$405,870	\$515,580	27.0%	\$544,730	5.7%	\$1,060,310
Supplies	\$1,462,602	\$1,216,280	\$1,456,180	19.7%	\$1,580,280	8.5%	\$3,036,460
Other Services & Charges	\$1,567,279	\$1,601,920	\$1,892,580	18.1%	\$1,954,370	3.3%	\$3,846,950
Intergovernmental	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Capital Outlay	\$0	\$0	\$395,000	0.0%	\$155,000	0.0%	\$550,000
Debt Service	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Interfund Transfers	\$354,552	\$3,043,400	\$0	-100.0%	\$0	0.0%	\$0
<b>TOTAL EXPENDITURES</b>	<b>\$4,842,844</b>	<b>\$7,353,910</b>	<b>\$5,448,680</b>	<b>-25.9%</b>	<b>\$5,470,300</b>	<b>0.4%</b>	<b>\$10,918,980</b>

**Program Descriptions - Initiatives - Performance Measures**

**Water Distribution - Operations ..... \$4,245,030**

This program provides for operation and protection of the City’s water distribution system. This includes pump station and reservoir operation, power costs, inspections and security, pump run-time and water demand data collection, bacteriological testing, valve and hydrant operation and maintenance, and water purchased from the regional water treatment plant for distribution.

**Initiatives/Activities** (The letter in the first column refers to its related performance measure below)

- A Purchase water for distribution
- B Inspect reservoirs and security fencing
- C Maintain reservoirs and security fencing
- D Inspect and maintain hydrants
- E Inspect and maintain valves

**Water Distribution - Operations - continued**

**Initiatives/Activities** *(The letter in the first column refers to its related performance measure below)*

- F Flush water mains to maintain water quality
- G Inspect new mains; oversee chlorination/de-chlorination
- H Inspect & maintain pump stations, pumps, motors and log equipment readings
- I Perform fire flow tests
- J Locate water mains
- K Test and repair as necessary City owned backflow assemblies

**Performance Measures**

	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Target</b>	<b>Target</b>	<b>Target</b>
B Reservoirs inspected	208	288	288	288
C Work orders for maintenance of reservoirs and security fencing	32	52	52	52
D Hydrants inspected and maintained	800	1,200	1,200	1,200
E Valves inspected and maintained	130	750	750	750
G New mains inspected; chlorination/dechlorination	5	6	6	6
H Pump station inspections	489	312	312	312
J Water mains located	1,351	1,200	1,200	1,200
I Fire flow tests performed	9	12	12	12
K City owned backflow assemblies tested and repaired	64	65	65	65

**Water Distribution - Metering ..... \$2,366,150**

This program is to ensure the accuracy of recording water consumed for billing purposes.

**Initiatives/Activities** *(The letter in the first column refers to its related performance measure below)*

- A Replace two inch and smaller meters
- B Replace meter broken boxes
- C Test three inch and larger meters
- D Replace as necessary three inch and larger meters

**Performance Measures**

	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Target</b>	<b>Target</b>	<b>Target</b>
A Two inch and smaller meters replaced	275	300	600	600
B Meter boxes replaced	66	50	50	50
C Large meters tested	40	70	70	85
D Large meters repaired/replaced	0	1	5	5



# Enterprise Funds

## Water Distribution - Maintenance ..... \$2,200,270

This program provides for the maintenance and repair of the City’s water mains and services.

**Initiatives/Activities** *(The letter in the first column refers to its related performance measure below)*

- A Repair broken water mains
- B Repair and/or replace water services as necessary
- D Replace fire hydrants as necessary
- E Replace valves as necessary

<b>Performance Measures</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
	<u>Actual</u>	<u>Target</u>	<u>Target</u>	<u>Target</u>
A Water main repairs	43	24	24	24
B Water service repairs/replacements	149	104	104	104
D Hydrants replaced	11	12	12	12
E Valves replaced	11	6	6	6

## Water Distribution - Water Quality ..... \$1,557,530

This program performs water quality sampling and complaint investigation, inspects for cross connection hazards, and implements the cross connection control program.

**Initiatives/Activities** *(The letter in the first column refers to its related performance measure below)*

- A Review plans for potential cross connections
- B Inspect new backflow assembly installations
- C Conduct hazard assessment surveys
- D Collect and analyze bacteriological samples and chlorine residuals
- E Maintain cross connection control records

<b>Performance Measures</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
	<u>Actual</u>	<u>Target</u>	<u>Target</u>	<u>Target</u>
A Plans reviewed for potential cross connection	104	100	100	100
B New backflow assemblies inspected	34	50	50	50
C Hazard assessment surveys conducted	0	7	104	104
D Bacteriological samples collected	612	580	580	580
E Cross connection control assemblies tracked	1,223	1,300	1,400	1,500

## Capital Outlay ..... \$550,000

Purchase equipment, parts, and assets that support the needs of the Water Utility.

**Initiatives/Activities** *(The letter in the first column refers to its related performance measure below)*

- A Fund proportionate share of emergency generator serving Fleet Services
- B Equipment: Tapping machine; pipe locator; portable pump; air compressor
- C Vehicle: Trailer mounted vacuum excavator

## TOTAL FOR ALL PROGRAMS ..... \$10,918,980

## Revenue Summary

FUND SUMMARY		Water Construction							
Enterprise Fund Title Water Construction	Department Head Responsible Jeff Cameron	Total Revenues	Actual	Budget	Budget	Percent	Budget	Percent	2015-2016
		By Source	2013	2014	2015	Variance	2016	Variance	Budget
Beginning Fund Balance	\$4,801,240	Taxes	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
2015/2016 Estimated Revenue	\$5,783,920	Licenses & Permits	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Beginning Cash Required for Operations	\$4,701,240	Intergovernmental	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Total 2015/2016 Revenue	\$10,485,160	Charges for Services	\$0	\$486,300	\$1,506,580	0.0%	\$1,535,190	1.9%	\$3,041,770
2015/2016 Estimated Expenditures	\$10,485,160	Fines & Forfeits	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Contribution to Ending Fund Balance	\$0	Miscellaneous	\$29,930	\$1,500	\$1,500	0.0%	\$1,500	0.0%	\$3,000
Total 2015/2016 Expenditures	\$10,485,160	Non-Revenues	\$3,711,000	\$2,251,000	\$35,000	-98.4%	\$2,704,150	7626.1%	\$2,739,150
Estimated Ending Fund Balance	\$100,000	Other Financing Sources	\$0	\$2,202,560	\$0	-100.0%	\$0	0.0%	\$0
		Beg Resources Req to Balance	\$0	\$1,000,000	\$3,758,970	0.0%	\$942,270	-74.9%	\$4,701,240
		<b>TOTAL REVENUES</b>	<b>\$3,740,930</b>	<b>\$5,941,360</b>	<b>\$5,302,050</b>	<b>-10.8%</b>	<b>\$5,183,110</b>	<b>-2.2%</b>	<b>\$10,485,160</b>

## Expenditure Summary

Water Construction							
Total Expenditures	Actual	Budget	Budget	Percent	Budget	Percent	2015-2016
By Object	2013	2014	2015	Variance	2016	Variance	Budget
Cont to End Fund Balance	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Salaries & Wages	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Personnel Benefits	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Supplies	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Other Services & Charges	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Intergovernmental	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Capital Outlay	\$4,684,821	\$3,434,830	\$3,300,000	-3.9%	\$2,600,000	-21.2%	\$5,900,000
Debt Service	\$1,675,168	\$1,865,330	\$1,865,330	0.0%	\$1,865,330	0.0%	\$3,730,660
Interfund Transfers	\$3,124,870	\$641,200	\$136,720	-78.7%	\$717,780	0.0%	\$854,500
<b>TOTAL EXPENDITURES</b>	<b>\$9,484,859</b>	<b>\$5,941,360</b>	<b>\$5,302,050</b>	<b>-10.8%</b>	<b>\$5,183,110</b>	<b>-2.2%</b>	<b>\$10,485,160</b>

2015/2016 Budget \_\_\_\_\_  
**Enterprise Funds**

**Revenue Summary**

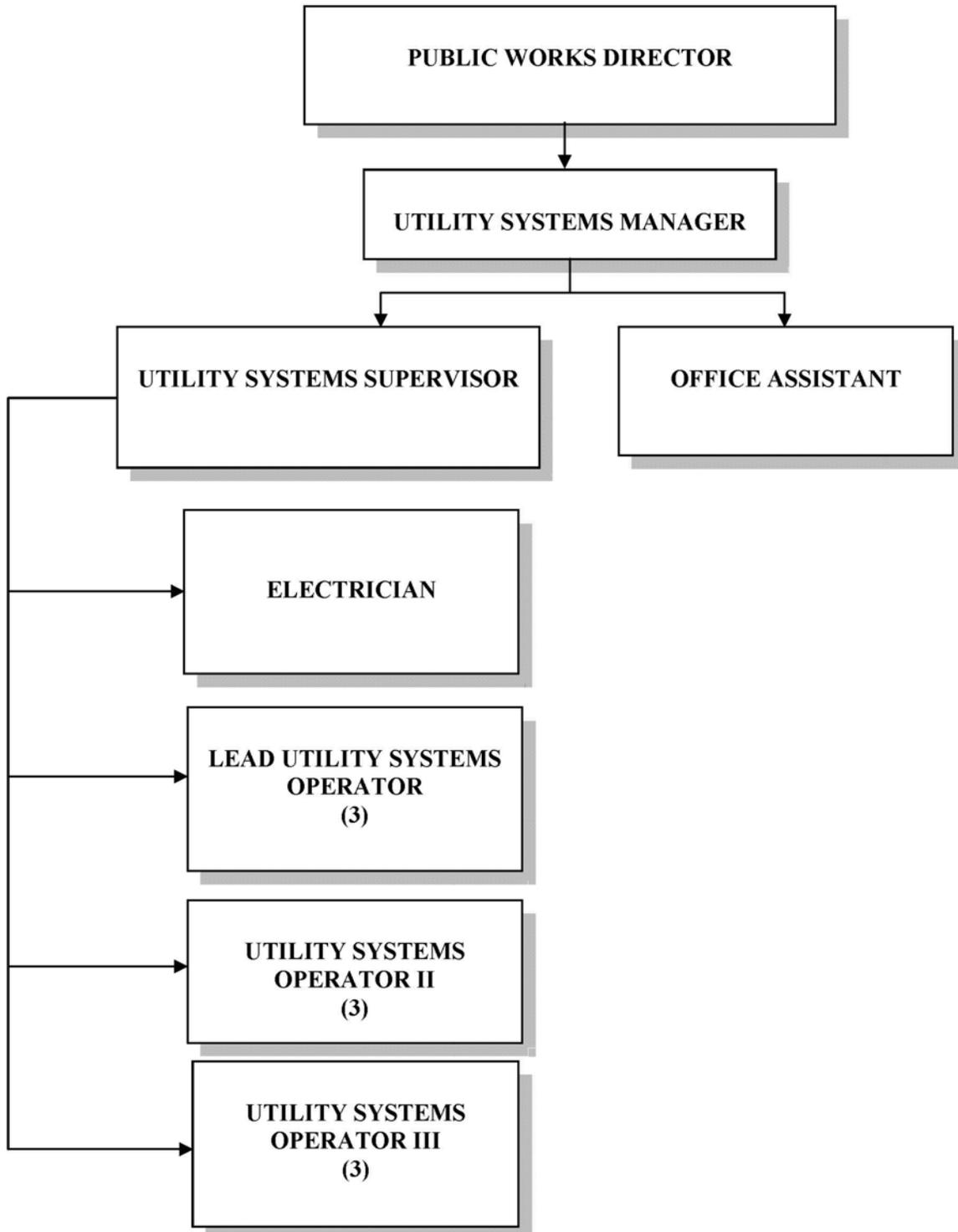
FUND SUMMARY		Water Depreciation Reserve							
Enterprise Fund Title Water Depreciation Reserve	Department Head Responsible Jeff Cameron	Total Revenues	Actual	Budget	Budget	Percent	Budget	Percent	2015-2016
		By Source	2013	2014	2015	Variance	2016	Variance	Budget
Beginning Fund Balance	\$0	Taxes	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
2015/2016 Estimated Revenue	\$0	Licenses & Permits	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Beginning Cash Required for Operations	\$0	Intergovernmental	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Total 2015/2016 Revenue	\$0	Charges for Services	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
2015/2016 Estimated Expenditures	\$0	Fines & Forfeits	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Contribution to Ending Fund Balance	\$0	Miscellaneous	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Total 2015/2016 Expenditures	\$0	Non-Revenues	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Estimated Ending Fund Balance	\$0	Other Financing Sources	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
		Beg Resources Req to Balance	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
		<b>TOTAL REVENUES</b>	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0

**Expenditure Summary**

Water Depreciation Reserve							
Total Expenditures	Actual	Budget	Budget	Percent	Budget	Percent	2015-2016
By Object	2013	2014	2015	Variance	2016	Variance	Budget
Cont to End Fund Balance	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Salaries & Wages	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Personnel Benefits	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Supplies	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Other Services & Charges	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Intergovernmental	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Capital Outlay	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Debt Service	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Interfund Transfers	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
<b>TOTAL EXPENDITURES</b>	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0

# Organization Chart

## Sewer Operations



2015/2016 Budget  
**Enterprise Funds**

**Revenue Summary**

FUND SUMMARY		Sewer Operations							
Enterprise Fund Title Water Depreciation Reserve	Department Head Responsible Jeff Cameron	Total Revenues	Actual	Budget	Budget	Percent	Budget	Percent	2015-2016
		By Source	2013	2014	2015	Variance	2016	Variance	Budget
Beginning Fund Balance	\$0	Taxes	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
2015/2016 Estimated Revenue	\$0	Licenses & Permits	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Beginning Cash Required for Operations	\$0	Intergovernmental		\$0	\$0	0.0%	\$0	0.0%	\$0
Total 2015/2016 Revenue	\$0	Charges for Services	\$11,383,420	\$10,770,440	\$10,907,590	1.3%	\$11,019,660	1.0%	\$21,927,250
2015/2016 Estimated Expenditures	\$0	Fines & Forfeits	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Contribution to Ending Fund Balance	\$0	Miscellaneous	\$19,490	\$13,000	\$13,000	0.0%	\$13,000	0.0%	\$26,000
Total 2015/2016 Expenditures	\$0	Non-Revenues	\$66,300	\$95,000	\$95,000	0.0%	\$95,000	0.0%	\$190,000
Estimated Ending Fund Balance	\$0	Other Financing Sources	\$82,710	\$0	\$0	0.0%	\$0	0.0%	\$0
		Beg Resources Req to Balance	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
		<b>TOTAL REVENUES</b>	<b>\$11,551,920</b>	<b>\$10,878,440</b>	<b>\$11,015,590</b>	<b>1.3%</b>	<b>\$11,127,660</b>	<b>1.0%</b>	<b>\$22,143,250</b>

**Expenditure Summary**

Sewer Operations							
Total Expenditures	Actual	Budget	Budget	Percent	Budget	Percent	2015-2016
By Object	2013	2014	2015	Variance	2016	Variance	Budget
Cont to End Fund Balance	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Salaries & Wages	\$812,106	\$1,039,300	\$1,040,670	0.1%	\$1,077,110	3.5%	\$2,117,780
Personnel Benefits	\$331,018	\$413,730	\$424,800	2.7%	\$447,630	5.4%	\$872,430
Supplies	\$99,712	\$156,430	\$131,670	-15.8%	\$131,670	0.0%	\$263,340
Other Services & Charges	\$7,215,054	\$8,222,720	\$8,393,820	2.1%	\$8,466,620	0.9%	\$16,860,440
Intergovernmental	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Capital Outlay	\$0	\$0	\$20,000	0.0%	\$0	0.0%	\$20,000
Debt Service	\$835,893	\$122,390	\$199,150	62.7%	\$199,150	0.0%	\$398,300
Interfund Transfers	\$923,868	\$923,870	\$805,480	0.0%	\$805,480	0.0%	\$1,610,960
<b>TOTAL EXPENDITURES</b>	<b>\$10,217,651</b>	<b>\$10,878,440</b>	<b>\$11,015,590</b>	<b>1.3%</b>	<b>\$11,127,660</b>	<b>1.0%</b>	<b>\$22,143,250</b>

**Program Descriptions - Initiatives - Performance Measures**

**Wastewater Treatment Costs ..... \$11,411,050**

This program accounts for the cost to the City for treating sewage at the Three Rivers Wastewater Treatment Plant.

**Initiatives/Activities** (The letter in the first column refers to its related performance measure below)

A No violations of State requirements

**Performance Measures**

A Number of violations of State requirements

2013	2014	2015	2016
Actual	Target	Target	Target
0	0	0	0

continued

**Wastewater Collection Costs ..... \$10,712,200**

This program provide operations and maintenance costs for the sewage collection system.

**Initiatives/Activities** *(The letter in the first column refers to its related performance measure below)*

- A Repair sewer mains
- B Inspect sewer manholes
- C Repair and/or replace sewer manholes
- D Sewer mains cleaned and inspected
- E Locate sewer mains
- F Inspect, and maintain sewer lift stations, log equipment readings, maintain structures and grounds
- G Inspect and maintain records of pre-treatment systems and grease abatement systems

Performance Measures	2013	2014	2015	2016
	<u>Actual</u>	<u>Target</u>	<u>Target</u>	<u>Target</u>
A Sewer mains and laterals repaired/replaced	90	100	100	100
B Manhole inspections	95	200	200	200
C Manholes repaired/replaced	6	3	3	3
D Sewer mains cleaned (shown in feet of main cleaned)	58,230	100,000	100,000	100,000
E Sewer main locates performed	1,241	1,000	1,000	1,000
F Lift station inspections	4,472	4,000	3,500	3,500
G Pre-treatment systems and grease abatement systems monitored	0	50	250	250

**Capital Outlay ..... \$20,000**

Purchase equipment, parts, and assets that support the operational needs of the Sewer Utility.

**Initiatives/Activities** *(The letter in the first column refers to its related performance measure below)*

- A Fund proportionate share of emergency generator for Fleet Services.

**TOTAL FOR ALL PROGRAMS ..... \$22,143,250**

2015/2016 Budget

# Enterprise Funds

## Revenue Summary

FUND SUMMARY		Sewer Construction							
Enterprise Fund Title Sewer Construction	Department Head Responsible Jeff Cameron	Total Revenues	Actual	Budget	Budget	Percent	Budget	Percent	2015-2016
		By Source	2013	2014	2015	Variance	2016	Variance	Budget
Beginning Fund Balance	\$0	Taxes	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
2015/2016 Estimated Revenue	\$13,466,000	Licenses & Permits	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Beginning Cash Required for Operations	\$0	Intergovernmental	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Total 2015/2016 Revenue	\$13,466,000	Charges for Services	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
2015/2016 Estimated Expenditures	\$13,466,000	Fines & Forfeits	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Contribution to Ending Fund Balance	\$0	Miscellaneous	\$50	\$5,000	\$5,000	0.0%	\$5,000	0.0%	\$10,000
Total 2015/2016 Expenditures	\$13,466,000	Non-Revenues	\$30,080	\$3,463,230	\$8,110,000	134.2%	\$5,346,000	-34.1%	\$13,456,000
Estimated Ending Fund Balance	\$0	Other Financing Sources	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
		Beg Resources Req to Balance	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
		<b>TOTAL REVENUES</b>	<b>\$30,130</b>	<b>\$3,468,230</b>	<b>\$8,115,000</b>	<b>134.0%</b>	<b>\$5,351,000</b>	<b>-34.1%</b>	<b>\$13,466,000</b>

## Expenditure Summary

Sewer Construction							
Total Expenditures	Actual	Budget	Budget	Percent	Budget	Percent	2015-2016
By Object	2013	2014	2015	Variance	2016	Variance	Budget
Cont to End Fund Balance	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Salaries & Wages	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Personnel Benefits	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Supplies	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Other Services & Charges	\$1,497,116	\$0	\$0	0.0%	\$0	0.0%	\$0
Intergovernmental	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Capital Outlay	\$4,428,555	\$3,468,230	\$8,115,000	134.0%	\$5,351,000	-34.1%	\$13,466,000
Debt Service	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Interfund Transfers	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
<b>TOTAL EXPENDITURES</b>	<b>\$5,925,671</b>	<b>\$3,468,230</b>	<b>\$8,115,000</b>	<b>134.0%</b>	<b>\$5,351,000</b>	<b>-34.1%</b>	<b>\$13,466,000</b>

## Revenue Summary

FUND SUMMARY		Sewer Depreciation Reserve							
Enterprise Fund Title Sewer Depreciation Reserve	Department Head Responsible Jeff Cameron	Total Revenues	Actual	Budget	Budget	Percent	Budget	Percent	2015-2016
		By Source	2013	2014	2015	Variance	2016	Variance	Budget
Beginning Fund Balance	\$0	Taxes	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
2015/2016 Estimated Revenue	\$0	Licenses & Permits	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Beginning Cash Required for Operations	\$0	Intergovernmental	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Total 2015/2016 Revenue	\$0	Charges for Services	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
2015/2016 Estimated Expenditures	\$0	Fines & Forfeits	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Contribution to Ending Fund Balance	\$0	Miscellaneous	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Total 2015/2016 Expenditures	\$0	Non-Revenues	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Estimated Ending Fund Balance	\$0	Other Financing Sources	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
		Beg Resources Req to Balance	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
		<b>TOTAL REVENUES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.0%</b>	<b>\$0</b>	<b>0.0%</b>	<b>\$0</b>

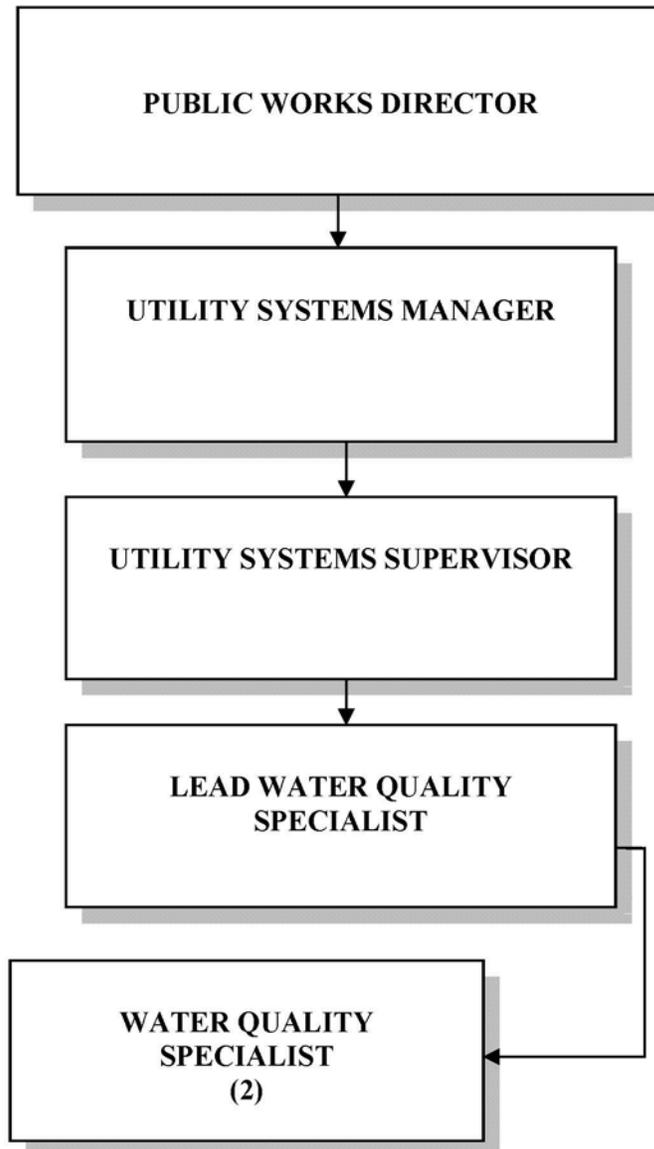
## Expenditure Summary

Sewer Depreciation Reserve							
Total Expenditures	Actual	Budget	Budget	Percent	Budget	Percent	2015-2016
By Object	2013	2014	2015	Variance	2016	Variance	Budget
Cont to End Fund Balance	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Salaries & Wages	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Personnel Benefits	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Supplies	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Other Services & Charges	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Intergovernmental	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Capital Outlay	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Debt Service	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Interfund Transfers	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
<b>TOTAL EXPENDITURES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.0%</b>	<b>\$0</b>	<b>0.0%</b>	<b>\$0</b>

# Enterprise Funds

# Organization Chart

## Water Filter Plant



2015/2016 Budget

# Enterprise Funds

## Revenue Summary

FUND SUMMARY		Filter Plant Operations							
Enterprise Fund Title Sewer Depreciation Reserve	Department Head Responsible Jeff Cameron	Total Revenues	Actual	Budget	Budget	Percent	Budget	Percent	2015-2016
		By Source	2013	2014	2015	Variance	2016	Variance	Budget
Beginning Fund Balance	\$0	Taxes	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
2015/2016 Estimated Revenue	\$0	Licenses & Permits	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Beginning Cash Required for Operations	\$0	Intergovernmental	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Total 2015/2016 Revenue	\$0	Charges for Services	\$1,176,530	\$1,006,560	\$1,167,990	16.0%	\$1,311,480	12.3%	\$2,479,470
2015/2016 Estimated Expenditures	\$0	Fines & Forfeits	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Contribution to Ending Fund Balance	\$0	Miscellaneous	\$4,960	\$0	\$0	0.0%	\$0	0.0%	\$0
Total 2015/2016 Expenditures	\$0	Non-Revenues	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Estimated Ending Fund Balance	\$0	Other Financing Sources	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
		Beg Resources Req to Balance	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
		<b>TOTAL REVENUES</b>	<b>\$1,181,490</b>	<b>\$1,006,560</b>	<b>\$1,167,990</b>	<b>16.0%</b>	<b>\$1,311,480</b>	<b>12.3%</b>	<b>\$2,479,470</b>

## Expenditure Summary

Filter Plant Operations							
Total Expenditures	Actual	Budget	Budget	Percent	Budget	Percent	2015-2016
By Object	2013	2014	2015	Variance	2016	Variance	Budget
Cont to End Fund Balance	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Salaries & Wages	\$339,455	\$206,270	\$260,250	26.2%	\$269,370	3.5%	\$529,620
Personnel Benefits	\$108,803	\$73,740	\$105,180	42.6%	\$111,210	5.7%	\$216,390
Supplies	\$99,346	\$118,430	\$205,230	73.3%	\$206,130	0.4%	\$411,360
Other Services & Charges	\$431,929	\$594,050	\$597,330	0.6%	\$724,770	21.3%	\$1,322,100
Intergovernmental	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Capital Outlay	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Debt Service	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Interfund Transfers	\$14,076	\$14,070	\$0	0.0%	\$0	0.0%	\$0
<b>TOTAL EXPENDITURES</b>	<b>\$993,609</b>	<b>\$1,006,560</b>	<b>\$1,167,990</b>	<b>16.0%</b>	<b>\$1,311,480</b>	<b>12.3%</b>	<b>\$2,479,470</b>

**Program Descriptions - Initiatives - Performance Measures**

**Water Treatment ..... \$2,479,470**

The Mint Farm Regional Water Treatment Plant monitors groundwater quality and operates continuously to provide potable water to customers in the Longview and Beacon Hill Water & Sewer District service areas.

**Initiatives/Activities** *(The letter in the first column refers to its related performance measure below)*

- A Continually meet or exceed all water quality standards
- B Perform all State and federally mandated water quality tests in a timely manner
- C Produce drinking water to meet the needs of the citizens of Longview

Performance Measures	2013	2014	2015	2016
	<u>Actual</u>	<u>Target</u>	<u>Target</u>	<u>Target</u>
A Number of days finished water meets or exceeds water quality standards	365	365	365	365
B Number of water quality tests performed	13,199	10,000	5,000	1,000
C Average daily production of potable water (in millions of gallons per day)	5.2	5.0	5.0	5.0



**TOTAL FOR ALL PROGRAMS ..... \$2,479,470**

2015/2016 Budget

# Enterprise Funds

## Revenue Summary

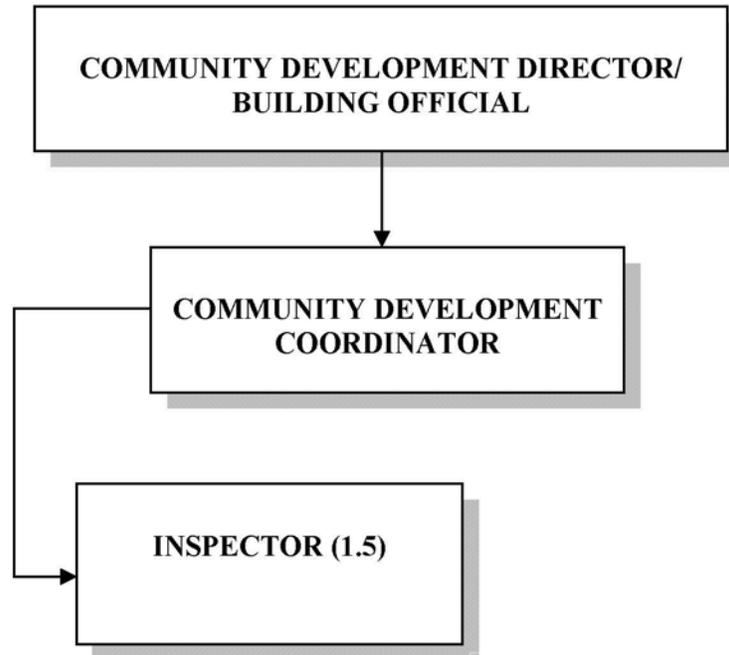
FUND SUMMARY		Filter Plant Construction							
Enterprise Fund Title Filter Plant Construction	Department Head Responsible Jeff Cameron	Total Revenues	Actual	Budget	Budget	Percent	Budget	Percent	2015-2016
Beginning Fund Balance	\$0	By Source	2013	2014	2015	Variance	2016	Variance	Budget
2015/2016 Estimated Revenue	\$1,500,000	Taxes	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Beginning Cash Required for Operations	\$0	Licenses & Permits	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Total 2015/2016 Revenue	\$1,500,000	Intergovernmental	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
2015/2016 Estimated Expenditures	\$1,500,000	Charges for Services	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Contribution to Ending Fund Balance	\$0	Fines & Forfeits	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Total 2015/2016 Expenditures	\$1,500,000	Miscellaneous	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Estimated Ending Fund Balance	\$0	Non-Revenues	\$527,220	\$750,000	\$232,750	-69.0%	\$840,000	260.9%	\$1,072,750
		Other Financing Sources	\$3,124,870	\$0	\$427,250	0.0%	\$0	-100.0%	\$427,250
		Beg Resources Req to Balance	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
		<b>TOTAL REVENUES</b>	<b>\$3,652,090</b>	<b>\$750,000</b>	<b>\$660,000</b>	<b>-12.0%</b>	<b>\$840,000</b>	<b>27.3%</b>	<b>\$1,500,000</b>

## Expenditure Summary

Filter Plant Construction							
Total Expenditures	Actual	Budget	Budget	Percent	Budget	Percent	2015-2016
By Object	2013	2014	2015	Variance	2016	Variance	Budget
Cont to End Fund Balance	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Salaries & Wages	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Personnel Benefits	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Supplies	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Other Services & Charges	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Intergovernmental	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Capital Outlay	\$1,464,096	\$750,000	\$660,000	-12.0%	\$840,000	27.3%	\$1,500,000
Debt Service	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Interfund Transfers	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
<b>TOTAL EXPENDITURES</b>	<b>\$1,464,096</b>	<b>\$750,000</b>	<b>\$660,000</b>	<b>-12.0%</b>	<b>\$840,000</b>	<b>27.3%</b>	<b>\$1,500,000</b>

# Organization Chart

## Sanitary/Recycling



2015/2016 Budget  
**Enterprise Funds**

**Revenue Summary**

FUND SUMMARY		Sanitary/Recycling							
Enterprise Fund Title	Department Head Responsible	Total Revenues	Actual	Budget	Budget	Percent	Budget	Percent	2015-2016
Sanitary/Recycling	John Brickey	By Source	2013	2014	2015	Variance	2016	Variance	Budget
Beginning Fund Balance	\$895,000	Taxes	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
2015/2016 Estimated Revenue	\$9,969,200	Licenses & Permits	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Beginning Cash Required for Operations	\$80,440	Intergovernmental	\$67,910	\$52,500	\$45,000	-14.3%	\$45,000	0.0%	\$90,000
Total 2015/2016 Revenue	\$10,049,640	Charges for Services	\$4,490,260	\$4,615,000	\$4,860,800	5.3%	\$5,006,400	3.0%	\$9,867,200
2015/2016 Estimated Expenditures	\$10,049,640	Fines & Forfeits	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Contribution to Ending Fund Balance	\$0	Miscellaneous	\$15,990	\$10,000	\$6,000	-40.0%	\$6,000	0.0%	\$12,000
Total 2015/2016 Expenditures	\$10,049,640	Non-Revenues	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Estimated Ending Fund Balance	\$814,560	Other Financing Sources	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
		Beg Resources Req to Balance	\$0	\$142,060	\$64,570	-54.5%	\$15,870	-75.4%	\$80,440
		<b>TOTAL REVENUES</b>	<b>\$4,574,160</b>	<b>\$4,819,560</b>	<b>\$4,976,370</b>	<b>3.3%</b>	<b>\$5,073,270</b>	<b>1.9%</b>	<b>\$10,049,640</b>

**Expenditure Summary**

Sanitary/Recycling							
Total Expenditures	Actual	Budget	Budget	Percent	Budget	Percent	2015-2016
By Object	2013	2014	2015	Variance	2016	Variance	Budget
Cont to End Fund Balance	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Salaries & Wages	\$245,867	\$261,660	\$273,770	4.6%	\$282,830	3.3%	\$556,600
Personnel Benefits	\$102,905	\$120,880	\$122,820	1.6%	\$129,710	5.6%	\$252,530
Supplies	\$2,594	\$4,400	\$7,100	61.4%	\$3,100	-56.3%	\$10,200
Other Services & Charges	\$4,026,877	\$4,379,130	\$4,572,680	4.4%	\$4,657,630	1.9%	\$9,230,310
Intergovernmental	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Capital Outlay	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Debt Service	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Interfund Transfers	\$53,496	\$53,490	\$0	0.0%	\$0	0.0%	\$0
<b>TOTAL EXPENDITURES</b>	<b>\$4,431,739</b>	<b>\$4,819,560</b>	<b>\$4,976,370</b>	<b>3.3%</b>	<b>\$5,073,270</b>	<b>1.9%</b>	<b>\$10,049,640</b>

**Program Descriptions - Initiatives - Performance Measures**

**Solid Waste Collection ..... \$5,552,820**

This program provides for the collection of solid waste from residential, multifamily and commercial customers within the city. This includes daily monitoring of the solid waste and recycling contractor (Waste Control), as well as preparing monthly vouchers and provide daily customer service.

**Initiatives/Activities** (The letter in the first column refers to its related performance measure below)

- A Provide daily customer service
- B Meet with Waste Control to discuss pending issues

Performance Measures	2013 Actual	2014 Target	2015 Target	2016 Target
A Percent response to requests received from the general public	100%	100%	100%	100%
B Number of meetings with Waste Control to discuss pending issues	12	12	12	12

**Recycling Collection ..... \$3,754,000**

Provides for the collection of recycling for all residential and a limited number of multifamily units within the city. This program includes a daily monitoring of the solid waste and recycling contractor (Waste Control) as well as preparing monthly vouchers and provide daily customer service.

**Initiatives/Activities** *(The letter in the first column refers to its related performance measure below)*

- A Provide daily customer service
- B Meet with Waste Control to discuss pending issues
- C Review monthly solid waste and recycling statements
- D Collect and process recyclable material

<b>Performance Measures</b>	<b>2013 <u>Actual</u></b>	<b>2014 <u>Target</u></b>	<b>2015 <u>Target</u></b>	<b>2016 <u>Target</u></b>
A Percent response to requests received from the general public	100%	100%	100%	100%
B Number of meetings with Waste Control to discuss pending issues	12	12	12	12
C Number of solid waste and recycling statements reviewed	12	12	12	12
D Annual tonnage of residential recycables collected and processed	2,067	2,000	2,100	2,200

**Recycling Enforcement ..... \$319,920**

Provides for the inspection and enforcement process for the residential recycling program. This program is intended to provide a means to educate the community about the proper recycling guidelines and allow them to make the appropriate changes. At the same time, this program provides for the ability to impose penalties for those that continue to throw garbage and other contaminants within their recycling containers.

**Initiatives/Activities** *(The letter in the first column refers to its related performance measure below)*

- A Provide daily customer service
- B Meet with Waste Control to discuss pending issues
- C Review monthly inspection reports

<b>Performance Measures</b>	<b>2013 <u>Actual</u></b>	<b>2014 <u>Target</u></b>	<b>2015 <u>Target</u></b>	<b>2016 <u>Target</u></b>
A Percent response to requests received from the general public	100%	100%	100%	100%
B Number of meetings with Waste Control to discuss pending issues	12	12	12	12
C Number of monthly inspection reports reviewed	12	12	12	12
C Reduce recycling contamination	22%	22%	21%	20%

**Code Enforcement ..... \$296,650**

This program responds to citizen complaints regarding public nuisances as defined by City ordinances; provides documentation and/or testimony at Hearing Examiner and court proceedings; and engages in public outreach to educate and inform rental propoerty managers, homeowner groups, and citizens to ensure compliance with City nuisance codes.

**Initiatives/Activities** *(The letter in the first column refers to its related performance measure below)*

- A Investigate nuisance complaints
- B Issue abatement notices and citations, as needed
- C Support City Attorney’s office and Hearing Examiner regarding nuisance-related legal proceedings
- D Participate in educational outreach to rental associations, blockwatch programs, neighborhood associations, citizens, etc.

# Enterprise Funds

## Code Enforcement - continued

Performance Measures	2013	2014	2015	2016
	<u>Actual</u>	<u>Target</u>	<u>Target</u>	<u>Target</u>
A Number of complaints investigated	921	900	950	950
B Number of notices issued	787	800	850	900
B Number of citations issued	30	20	30	30
B Number of violations cited	1,091	1,000	1,000	1,100
C Number of cases referred to the City Attorney	5	8	5	5
C Number of cases appealed to the Hearing Examiner	0	2	2	2
D Number of outreach events attended	10	10	10	10

## Hearings Examiner ..... \$126,250

With new Code Compliance legislation in place, this program provides for a litigation system for processing nuisance abatement infractions. These infractions, if appealed by the individual owner and/or tenant, will come before a Hearings Examiner that has been retained by the City.

### Initiatives/Activities *(The letter in the first column refers to its related performance measure below)*

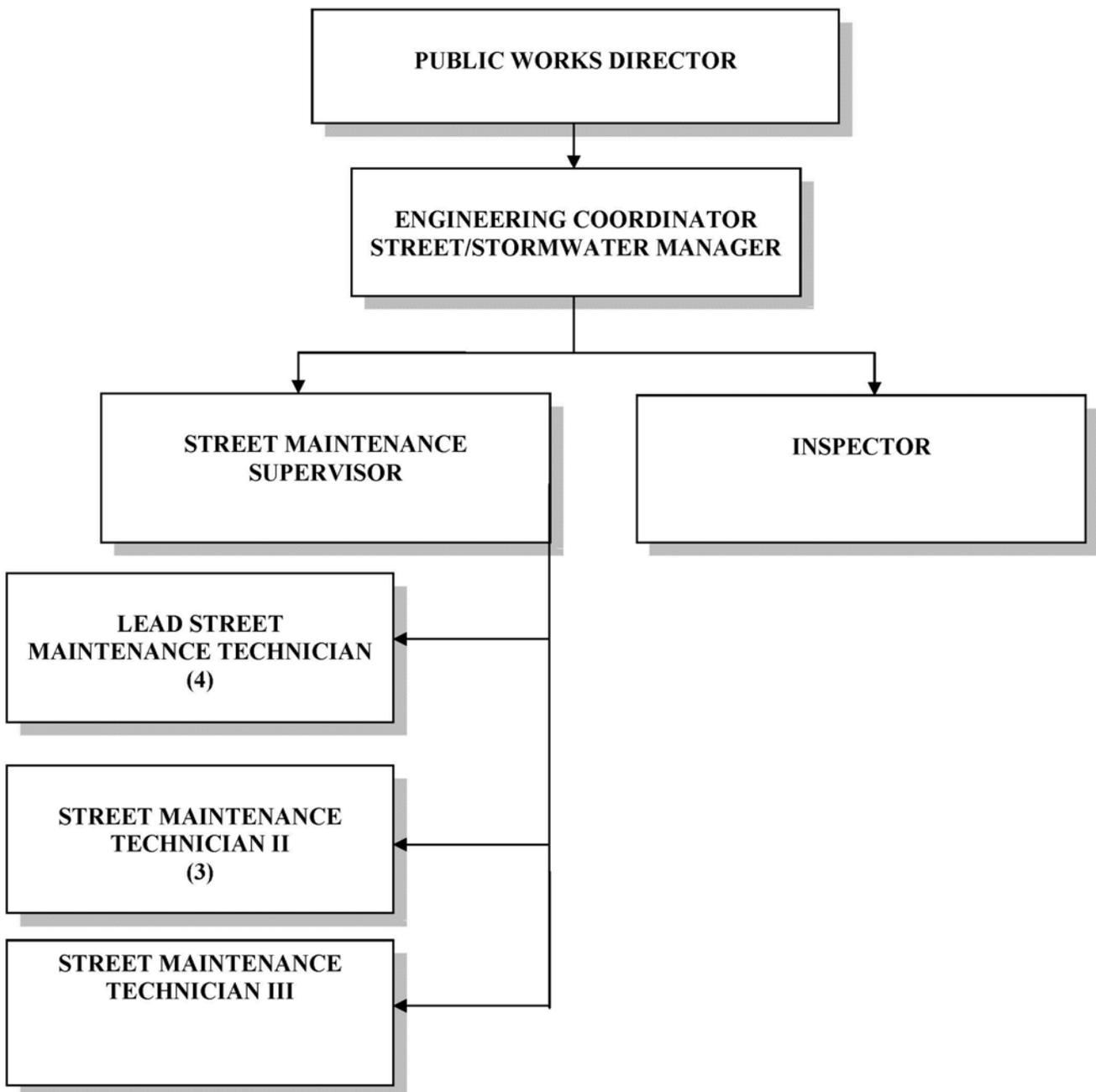
A Provide daily customer service

Performance Measures	2013	2014	2015	2016
	<u>Actual</u>	<u>Target</u>	<u>Target</u>	<u>Target</u>
A Percent response to requests received from the general public	100%	100%	100%	100%

**TOTAL FOR ALL PROGRAMS ..... \$10,049,640**

# Organization Chart

## Storm Water



2015/2016 Budget  
**Enterprise Funds**

**Revenue Summary**

FUND SUMMARY		Storm Water							
Enterprise Fund Title Storm Water	Department Head Responsible Jeff Cameron	Total Revenues	Actual	Budget	Budget	Percent	Budget	Percent	2015-2016
		By Source	2013	2014	2015	Variance	2016	Variance	Budget
Beginning Fund Balance	\$1,378,880	Taxes	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
2015/2016 Estimated Revenue	\$13,849,400	Licenses & Permits	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Beginning Cash Required for Operations	\$866,480	Intergovernmental	\$26,540	\$248,000	\$294,500	18.8%	\$0	-100.0%	\$294,500
Total 2015/2016 Revenue	\$14,715,880	Charges for Services	\$2,467,550	\$2,733,340	\$3,301,120	20.8%	\$3,763,280	14.0%	\$7,064,400
2015/2016 Estimated Expenditures	\$14,715,880	Fines & Forfeits	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Contribution to Ending Fund Balance	\$0	Miscellaneous	\$3,930	\$750	\$750	0.0%	\$750	0.0%	\$1,500
Total 2015/2016 Expenditures	\$14,715,880	Non-Revenues	\$0	\$847,170	\$3,793,000	347.7%	\$2,696,000	-28.9%	\$6,489,000
Estimated Ending Fund Balance	\$512,400	Other Financing Sources	\$0	\$150,000	\$0	0.0%	\$0	0.0%	\$0
		Beg Resources Req to Balance	\$0	\$0	\$601,330	0.0%	\$265,150	-55.9%	\$866,480
		<b>TOTAL REVENUES</b>	<b>\$2,498,020</b>	<b>\$3,979,260</b>	<b>\$7,990,700</b>	<b>100.8%</b>	<b>\$6,725,180</b>	<b>-15.8%</b>	<b>\$14,715,880</b>

**Expenditure Summary**

Storm Water							
Total Expenditures	Actual	Budget	Budget	Percent	Budget	Percent	2015-2016
By Object	2013	2014	2015	Variance	2016	Variance	Budget
Cont to End Fund Balance	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Salaries & Wages	\$868,403	\$906,600	\$1,016,870	12.2%	\$1,084,700	6.7%	\$2,101,570
Personnel Benefits	\$363,880	\$377,900	\$446,340	18.1%	\$491,230	10.1%	\$937,570
Supplies	\$42,065	\$49,620	\$61,750	24.4%	\$61,750	0.0%	\$123,500
Other Services & Charges	\$1,070,475	\$1,054,260	\$1,359,740	29.0%	\$1,336,700	-1.7%	\$2,696,440
Intergovernmental	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Capital Outlay	\$134,891	\$1,568,630	\$5,106,000	225.5%	\$3,125,800	-38.8%	\$8,231,800
Debt Service	\$0	\$0	\$0	0.0%	\$625,000	0.0%	\$625,000
Interfund Transfers	\$22,248	\$22,250	\$0	-100.0%	\$0	0.0%	\$0
<b>TOTAL EXPENDITURES</b>	<b>\$2,501,962</b>	<b>\$3,979,260</b>	<b>\$7,990,700</b>	<b>100.8%</b>	<b>\$6,725,180</b>	<b>-15.8%</b>	<b>\$14,715,880</b>

**Program Descriptions - Initiatives - Performance Measures**

**Capital Projects ..... \$8,856,800**

This program provides for Stormwater Capital Projects. Funded projects include: miscellaneous infrastructure repairs, the Tennant Way gateway low-impact development streetscape project, replacement of the Lake Sacajawea flushing system, design of the Beech Street culvert replacement, and storm water pump station replacements.

**Initiatives/Activities** (The letter in the first column refers to its related performance measure below)

- A Initiate planning & design for identified Stormwater capital projects
- B Construct identified Stormwater capital projects
- C Construct Miscellaneous Stormwater capital projects
- G Tennant Way gateway storm water retrofit (green streetscape)

**Street Sweeping ..... \$1,226,670**

This program provides for the sweeping of streets, alleys, and parking lots on a set schedule. This project includes mechanical sweeping, sweeping by hand, and disposal of the debris, as well as loading, hauling, and disposing of leaves.

**Initiatives/Activities** *(The letter in the first column refers to its related performance measure below)*

- A Provide mechanical sweeping of streets, alleys, and parking lots on a scheduled basis
- B Hand-clean streets, alleys, and parking lots, as needed
- C Remove leaves on streets, alleys, and parking lots
- D Dispose of all debris

**Performance Measures**

	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Target</b>	<b>Target</b>	<b>Target</b>
All Number of lane-miles cleaned per year	12,171	12,000	12,000	12,000
All Tons of debris swept per year (excluding leaves)	726	700	700	700

**Urban Forestry (Tree Program) ..... \$1,191,560**

This program manages and maintains the City’s Urban Forest. With over 10,000 trees, the forest can be a dynamic asset where the number of trees and vacancies change daily. A current work history is maintained for each tree (this is often requested by insurance adjusters during claim settlement). Inventory upgrades are done as time allows. Hazard evaluations are completed on those trees that visually trigger concerns. Chemical treatments are applied in targeted areas of the forest (usually for insect and fruit control). Community events requiring the use of the tree equipment or crew (i.e. holiday lights, banners, etc.) are supported.

**Initiatives/Activities** *(The letter in the first column refers to its related performance measure below)*

- A Apply pesticides
- B Prune
- C Remove trees
- D Grind stumps
- E Replace and plant new trees



# Enterprise Funds

## Urban Forestry (Tree Program) - continued

**Initiatives/Activities - continued** *(The letter in the first column refers to its related performance measure below)*

- F Remove brush and wood
- G Care for park nursery
- I Prune and remove clippings from right-of-way
- H Remove leaves from landscaped areas

Performance Measures	2013	2014	2015	2016
	<u>Actual</u>	<u>Target</u>	<u>Target</u>	<u>Target</u>
A Number of trees receiving broadcast pesticide and fruit control applications	1,200	1,200	1,200	1,200
B Number of root prunings performed for sidewalk replacement	45	50	45	50
BI Number of prunings performed	2500	12,000	2,500	12,000
C Average number of tree removals, including stumps	300	300	300	350
C,E Total number of trees	12,300	12,400	12,300	12,400
C,E Total number of vacant sites	3,900	4,000	3,900	3,700
E Average number of annual tree plantings	325	325	325	325
H Number of manhours expended for leaf removal	1,400	1,400	1,400	1,400

## Miscellaneous ..... \$1,014,700

This program includes all the miscellaneous activities performed by the stormwater crew, such as storm response, hand-cleaning catch basin grates in the fall and winter to remove debris that may cause flooding and pose a potential safety hazard, and marking the location of stormwater infrastructure to comply with the call-before-you-dig law.

**Initiatives/Activities** *(The letter in the first column refers to its related performance measure below)*

- A Repair & replace catch basins
- B Respond to customer requests
- C Inspect and maintain three pump stations
- D Replace drainage pipe
- E Inspect and/or clean gates at Lake Sacajawea
- F Inspect and/or clean runoff flow and quality control facilities
- I Respond to storm events

Performance Measures	2013	2014	2015	2016
	<u>Actual</u>	<u>Target</u>	<u>Target</u>	<u>Target</u>
A Number of catch basins repaired and replaced	5	40	40	40
B Completed customer requests	313	300	300	300
C Number of pump station inspections	46	18	18	18
D Linear feet of pipe laid / replaced	191	1,000	1,000	1,000
F Number of bio-swales and detention basins inspected and/or cleaned	25	25	25	30
I Number of catch basin grates cleaned during storm events	4,460	8,000	8,000	8,000

## System Cleaning ..... \$817,340

This program provides routine inspection and cleaning of the storm sewer system. It includes servicing of manholes, lines, and basins by mechanical means (Vactoring). This program also includes inspecting, excavating, and hand-cleaning (around culverts), and disposing of materials for the open ditches.

**Initiatives/Activities** *(The letter in the first column refers to its related performance measure below)*

- A Inspect manholes in the storm sewer system, check for maintenance issues, and clean as necessary
- B Clean storm sewer pipes by removing roots and debris on an as-needed basis
- C Inspect and/or clean catch basins in the system and remove debris as needed
- D Inspect and/or clean ditches

continued

**System Cleaning - continued**

	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Performance Measures</b>	<b>Actual</b>	<b>Target</b>	<b>Target</b>	<b>Target</b>
A Number of manholes cleaned	313	350	350	350
B Linear feet of storm sewer pipes cleaned	5,516	20,000	20,000	20,000
C Number of catch basins cleaned	1,213	2,000	2,000	2,500
D Linear feet of ditches cleaned	15,889	16,000	16,000	16,000

**NPDES Permit ..... \$650,520**

This program provides for compliance with three National Pollution Discharge Elimination System (NPDES) Stormwater permits issued by the Department of Ecology: 1) Industrial for the City Shop, 2) Construction for the Mint Farm, and various municipal capital projects), and 3) Municipal Storm Sewer (MS4) Phase II Permit. The latter is the largest and compels the City to reduce non-point source pollution received by its storm sewers by implementing five minimum measures including public education, public involvement, illicit discharge detection and elimination (IDDE), controls for development and long-term facility maintenance, and municipal operations and maintenance (O&M) pollution prevention.

**Initiatives/Activities** *(The letter in the first column refers to its related performance measure below)*

- A Construction: No violations
- B Municipal: Full compliance with implementation schedule
- C Industrial: Maintain no exposure of site activities to stormwater at the City Shop

	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Performance Measures</b>	<b>Actual</b>	<b>Target</b>	<b>Target</b>	<b>Target</b>
A Number of violations of any Construction NPDES Permit conditions	0	0	0	0
B Percent compliance with Phase II permit requirements and deadlines	100%	100	100%	100%
C Number of reportable instances of stormwater exposure at the City Shop	0	0	0	0

**Urban Forestry (Sidewalk Repair) ..... \$498,600**

This program repairs sidewalks damaged by the City’s Urban Forest. The program is important to a livable, walkable City, and to manage liability. In addition to grinding offset panels, the City reconstructs, and more often, rehabilitates affected sidewalks. In both cases, the section is removed (either demolished or lifted aside), the offending roots are cut way, and the base is restored. Reconstruction then involves either installation of a pre-cast panel delivered from the Shop or in-situ placement of new concrete. With rehabilitation, the original panel is simply re-set using a machine called a “Sidewalk Sucker.”

**Initiatives/Activities** *(The letter in the first column refers to its related performance measure below)*

- A Grind
- B Rehabilitate - Repair base, re-use existing panel(s)
- C Reconstruct - Repair base, replace with new in-situ or pre-fabricated panel(s)
- D Minimize response time

	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Performance Measures</b>	<b>Actual</b>	<b>Target</b>	<b>Target</b>	<b>Target</b>
A Linear feet of sidewalk ground	550	600	600	600
BC Square feet of rehabilitated and reconstructed panels	4,050	3,000	3,000	3,000
D Average inspection response time	3 days	3 days	3 days	3 days

**Development Review and Inspection ..... \$197,990**

This program is responsible for reviewing development plans and inspecting sites for compliance with storm water regulations and facilities standards.

# Enterprise Funds

## Development Review and Inspection - continued

**Initiatives/Activities** *(The letter in the first column refers to its related performance measure below)*

- A Review proposed stormwater drainage designs and asses any need for source control
- B Inspect construction sites for compliance with approved plans and stormwater regulations
- C Comply with municipal stormwater NPDES permit inspection requirements for development and post-development

<b>Performance Measures</b>	<b>2013 <u>Actual</u></b>	<b>2014 <u>Target</u></b>	<b>2015 <u>Target</u></b>	<b>2016 <u>Target</u></b>
A Number of plans reviewed for storm water	370	400	400	400
B Number of site inspections for storm water	184	200	200	200
C Percent of permit-required development and post-development inspections completed	100%	100%	100%	100%

## Longview Ditches 303(d) Listing ..... **\$146,000**

The Department of Ecology has listed certain surface waters within Longview as impaired on its Section 303(d) Report to the Environmental Protection Agency (EPA), under the federal Clean Water Act. In response, the City will continue working with the Consolidated Diking and Improvement District #1 and with the Department of Ecology to study and/or implement water quality monitoring and clean-up strategies. A Total Maximum Daily Load (TMDL) study of City ditches is required unless strategies can be identified and implemented that improve water quality. The Department of Ecology is responsible for conducting the TMDL; Longview will support and review/evaluate their TMDL plan and results.

**Initiatives/Activities** *(The letter in the first column refers to its related performance measure below)*

- A Prepare for or prevent a TMDL Study

<b>Performance Measures</b>	<b>2013 <u>Actual</u></b>	<b>2014 <u>Target</u></b>	<b>2015 <u>Target</u></b>	<b>2016 <u>Target</u></b>
A Not applicable; the goal/outcome is not readily quantifiable at this time	N/A	N/A	N/A	N/A

## Wetlands ..... **\$115,700**

This program supports the management and maintenance of the Mint Farm Industrial Park wetlands, as required by Ecology and the US Army Corps of Engineers. Activities include irrigation, weed control, planting, monitoring, and reporting.

**Initiatives/Activities** *(The letter in the first column refers to its related performance measure below)*

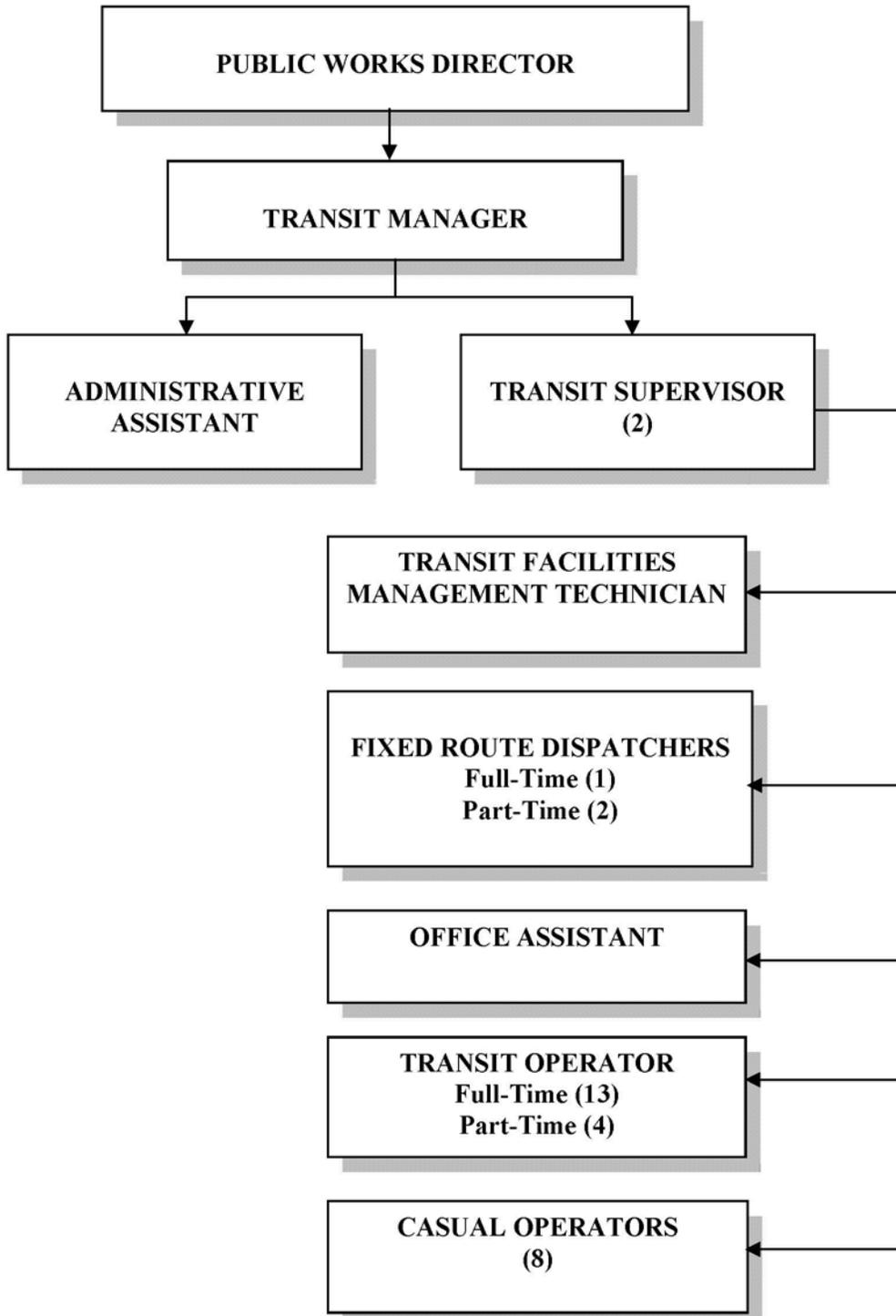
- A Comply with the Wetlands' Implementation Plan

<b>Performance Measures</b>	<b>2013 <u>Actual</u></b>	<b>2014 <u>Target</u></b>	<b>2015 <u>Target</u></b>	<b>2016 <u>Target</u></b>
A Number of cited violations	0	0	0	0

## **TOTAL FOR ALL PROGRAMS ..... \$14,715,880**

# Organization Chart

## Public Transit Operations



2015/2016 Budget  
**Enterprise Funds**

**Revenue Summary**

FUND SUMMARY		Public Transit Operations							
Enterprise Fund Title	Department Head Responsible	Total Revenues	Actual	Budget	Budget	Percent	Budget	Percent	2015-2016
Public Transit Operations	Jeff Cameron	By Source	2013	2014	2015	Variance	2016	Variance	Budget
Beginning Fund Balance	\$1,064,000	Taxes	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
2015/2016 Estimated Revenue	\$10,954,300	Licenses & Permits	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Beginning Cash Required for Operations	\$0	Intergovernmental	\$229,080	\$2,539,330	\$1,175,510	-53.7%	\$2,477,950	110.8%	\$3,653,460
Total 2015/2016 Revenue	\$10,954,300	Charges for Services	\$4,304,050	\$5,117,520	\$3,663,900	-28.4%	\$3,559,860	-2.8%	\$7,223,760
2015/2016 Estimated Expenditures	\$10,954,300	Fines & Forfeits	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Contribution to Ending Fund Balance	\$0	Miscellaneous	\$26,780	\$33,290	\$38,490	15.6%	\$38,590	0.3%	\$77,080
Total 2015/2016 Expenditures	\$10,954,300	Non-Revenues	\$488,870	\$0	\$0	0.0%	\$0	0.0%	\$0
Estimated Ending Fund Balance	\$1,064,000	Other Financing Sources	\$350	\$0	\$0	0.0%	\$0	0.0%	\$0
		Beg Resources Req to Balance	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
		<b>TOTAL REVENUES</b>	<b>\$5,049,130</b>	<b>\$7,690,140</b>	<b>\$4,877,900</b>	<b>-36.6%</b>	<b>\$6,076,400</b>	<b>24.6%</b>	<b>\$10,954,300</b>

**Expenditure Summary**

Public Transit Operations							
Total Expenditures	Actual	Budget	Budget	Percent	Budget	Percent	2015-2016
By Object	2013	2014	2015	Variance	2016	Variance	Budget
Cont to End Fund Balance	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Salaries & Wages	\$1,050,377	\$889,810	\$1,327,410	49.2%	\$1,402,540	5.7%	\$2,729,950
Personnel Benefits	\$403,370	\$358,740	\$639,580	78.3%	\$678,570	6.1%	\$1,318,150
Supplies	\$69,549	\$34,390	\$33,250	-3.3%	\$33,450	0.6%	\$66,700
Other Services & Charges	\$2,553,818	\$3,482,130	\$2,458,520	-29.4%	\$2,505,840	1.9%	\$4,964,360
Intergovernmental	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Capital Outlay	\$2,939,705	\$2,884,830	\$419,140	-85.5%	\$1,456,000	247.4%	\$1,875,140
Debt Service	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Interfund Transfers	\$40,236	\$40,240	\$0	-100.0%	\$0	0.0%	\$0
<b>TOTAL EXPENDITURES</b>	<b>\$7,057,055</b>	<b>\$7,690,140</b>	<b>\$4,877,900</b>	<b>-36.6%</b>	<b>\$6,076,400</b>	<b>24.6%</b>	<b>\$10,954,300</b>

**Program Descriptions - Initiatives - Performance Measures**

**Fixed Route Public Transportation ..... \$7,319,160**

This program provides fixed-route public bus transportation to the citizens of Longview-Kelso, operating Monday through Friday, from 6:30 AM to 7:00 PM, and Saturday from 8:00 AM to 6:00 PM. This program is operated for the Cowlitz Transit Authority, through an interlocal agreement. Local funding is provided by Cowlitz Transit Authority and federal funding is provided directly to City of Longview as the designated recipient of the Federal Transit Administration. Public transportation is operated under the name RiverCities Transit.

**Initiatives/Activities** (The letter in the first column refers to its related performance measure below)

- A Increase Ridership on Fixed-Route Bus Service
- B Increase Fixed-Route Bus Service Frequency and Add New Routes

**Fixed Route Public Transportation - continued**

	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Performance Measures</b>	<b><u>Actual</u></b>	<b><u>Target</u></b>	<b><u>Target</u></b>	<b><u>Target</u></b>
AB Annual Unlinked Passenger Trips	359,742	370,534	381,650	393,100
AB Operating Expense per Vehicle Revenue Hour	\$117	\$119	\$122	\$124

**Capital Outlay ..... \$1,875,140**

Purchase and install or construct equipment, vehicles, parts, and facility assets to support the needs of the transit system.

**Initiatives/Activities** *(The letter in the first column refers to its related performance measure below)*

- A Install automatic gates at the City Shop
- B Fund proportionate share of emergency generator to service Fleet Services
- C Design and construct new transit administrative, driver, and fleet facilities to handle larger fleet and staff size
- D Purchase replacement paratransit vehicles

**Paratransit Transportation ..... \$1,760,000**

This program provides Federal Transit Administration mandated complementary paratransit transportation to qualified citizens within 3/4 miles of all fixed-routes within Longview-Kelso, operating Monday through Friday from 6:30 AM to 7:00 PM, and Saturday from 8:00 AM to 6:00 PM. The program operates as RiverCities LIFT.

**Initiatives/Activities** *(The letter in the first column refers to its related performance measure below)*

- A Provide Paratransit Service for Qualified Citizens within 3/4 mile of all Fixed-Routes

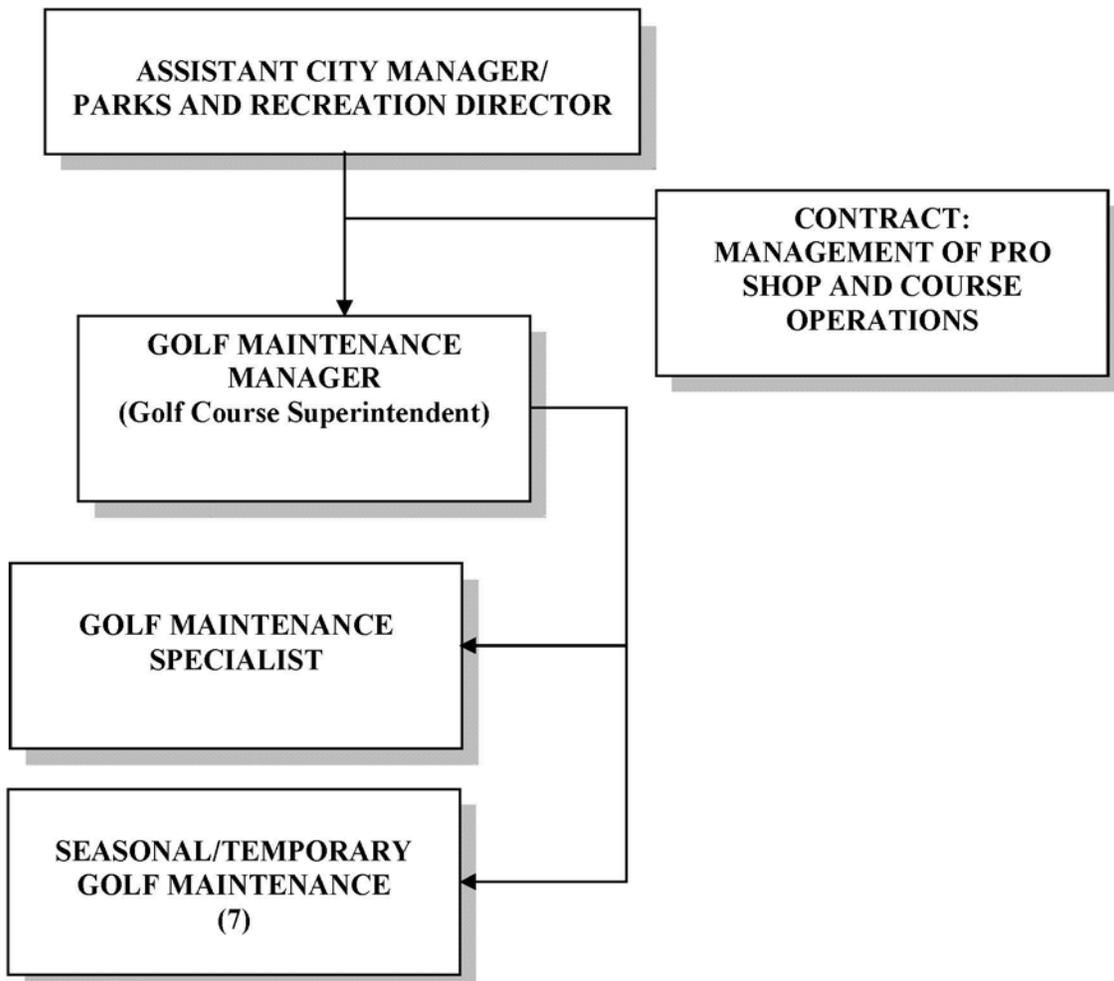
	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Performance Measures</b>	<b><u>Actual</u></b>	<b><u>Target</u></b>	<b><u>Target</u></b>	<b><u>Target</u></b>
A Annual Unlinked Passenger Trips	59,381	59,000	59,000	59,000
A Annual Unlinked Passenger Trips per Vehicle Revenue Hour	2.83	2.85	2.87	2.89

**TOTAL FOR ALL PROGRAMS ..... \$10,954,300**

# Enterprise Funds

# Organization Chart

## Mint Valley Golf



2015/2016 Budget

# Enterprise Funds

## Revenue Summary

FUND SUMMARY		Mint Valley Golf							
Enterprise Fund Title Mint Valley Golf	Department Head Responsible Dave Campbell	Total Revenues	Actual	Budget	Budget	Percent	Budget	Percent	2015-2016
		By Source	2013	2014	2015	Variance	2016	Variance	Budget
Beginning Fund Balance	\$0	Taxes	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
2015/2016 Estimated Revenue	\$1,219,500	Licenses & Permits	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Beginning Cash Required for Operations	\$0	Intergovernmental	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Total 2015/2016 Revenue	\$1,219,500	Charges for Services	\$528,160	\$678,830	\$550,000	-19.0%	\$564,500	2.6%	\$1,114,500
2015/2016 Estimated Expenditures	\$1,219,500	Fines & Forfeits	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Contribution to Ending Fund Balance	\$0	Miscellaneous	\$29,890	\$38,900	\$52,000	33.7%	\$53,000	1.9%	\$105,000
Total 2015/2016 Expenditures	\$1,219,500	Non-Revenues	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Estimated Ending Fund Balance	\$0	Other Financing Sources	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
		Beg Resources Req to Balance	\$0	\$10,570	\$0	-100.0%	\$0	0.0%	\$0
		<b>TOTAL REVENUES</b>	<b>\$558,050</b>	<b>\$728,300</b>	<b>\$602,000</b>	<b>-17.3%</b>	<b>\$617,500</b>	<b>2.6%</b>	<b>\$1,219,500</b>

## Expenditure Summary

Mint Valley Golf							
Total Expenditures	Actual	Budget	Budget	Percent	Budget	Percent	2015-2016
By Object	2013	2014	2015	Variance	2016	Variance	Budget
Cont to End Fund Balance	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Salaries & Wages	\$208,327	\$247,880	\$203,110	-18.1%	\$207,580	2.2%	\$410,690
Personnel Benefits	\$70,454	\$88,580	\$73,280	-17.3%	\$76,700	4.7%	\$149,980
Supplies	\$65,896	\$95,070	\$97,920	3.0%	\$105,890	8.1%	\$203,810
Other Services & Charges	\$219,165	\$268,690	\$221,120	-17.7%	\$222,870	0.8%	\$443,990
Intergovernmental	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Capital Outlay	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Debt Service	\$6,565	\$19,990	\$6,570	-67.1%	\$4,460	-32.1%	\$11,030
Interfund Transfers	\$8,088	\$8,090	\$0	-100.0%	\$0	0.0%	\$0
<b>TOTAL EXPENDITURES</b>	<b>\$578,495</b>	<b>\$728,300</b>	<b>\$602,000</b>	<b>-17.3%</b>	<b>\$617,500</b>	<b>2.6%</b>	<b>\$1,219,500</b>

**Program Descriptions - Initiatives - Performance Measures**

**Required Course Maintenance ..... \$1,118,150**

The mission of this program is to produce the best possible golf recreation facility within the the budget guidelines. This program involves mowing, aeration, tree care, leaf removal, pesticide and fertilizer application, and equipment repair and replacement which are all essential to the operation and maintenance of the golf course facility.

**Initiatives/Activities** *(The letter in the first column refers to its related performance measure below)*

- A Provide consistant maintenance of the turf at an above average, playable standard
- B Perform leaf removal so playing public can always find their golf balls.
- C Apply pesticides and fertilizers only when needed to keep turf healthy and diseases, insects, and weeds under control
- D Provide consistant service on all equipment (replace worn parts, grind units, and perform oil and filter changes)
- E Determine replacement of equipment based on individual life cycle of each piece of equipment
- F Perform annual ongoing tree care
- G Provide a quality facility that attracts increased play each year
- H Provide a quality facility that produces increased City tax revenue

<b>Performance Measures</b>	<b>2013 Actual</b>	<b>2014 Target</b>	<b>2015 Target</b>	<b>2016 Target</b>
A Percent of course mowed in a day	66%	68%	66%	65%
B Percent of leaves picked up daily in the fall	50%	52%	50%	53%
C Number of pesticide applications in a year	10	9	10	9
D Number of pieces of equipment rebuilt in a year	10	10	10	10
E Number of old equipment pieces replaced annually	4	3	4	3
F Number of trees trimmed annually	63	64	63	64
G Number of rounds played each year	38,234	32,000	34,000	36,000
H Dollar amount of gross sales each year	\$558,050	\$512,500	\$602,000	\$617,500
H Dollar amount of sales tax earned for the City	\$6,100	\$5,650	\$6,625	\$6,800

**Irrigation System ..... \$57,900**

The mission of this program is to keep the course firm and green with the least amount of irrigation water. This involves maintenance of an irrigation system that is over 37 years old. This program is for the installation of new irrigation heads and for the rebuilding, upkeep, and replacement of old valves, pipe fittings, satellite stations, and aquagators. This allows the golf course to keep its irrigation system automated and keep the turf green and playable.

**Initiatives/Activities** *(The letter in the first column refers to its related performance measure below)*

- A Efficient and proper usage of water
- B Keep the 36 year-old system automated
- C Stop wet areas from forming from leaky heads, pipes, valves, and tubing
- D Replace and rebuild irrigation heads

<b>Performance Measures</b>	<b>2013 Actual</b>	<b>2014 Target</b>	<b>2015 Target</b>	<b>2016 Target</b>
A Water cost reductions realized	\$4,750	\$4,800	\$4,750	\$4,800
B Percent of time course is automated	99%	99%	99%	99%
C Number of wet areas fixed yearly	4	4	4	5
D Number of heads rebuilt or replaced	37	39	37	43

# Enterprise Funds

## Golf Course Sanding ..... \$43,450

Our mission is to make the golf course playable year around. This is an ongoing maintenance program at Mint Valley Golf Course designed to make the fairways firmer, improve winter playability, and increase overall surface drainage. Over the last 3 years we have cut in this area to balance the budget.

**Initiatives/Activities** *(The letter in the first column refers to its related performance measure below)*

- A Make Mint Valley Golf Course fairways playable and maintainable, year round
- B Improve surface drainage and increase thatch control
- C Smooth fairways
- D Improve drainage

**Performance Measures**

- A Percent of days fairways can be mowed
- B Yards of sand added to course per year
- D Increase in linear feet of drain tile

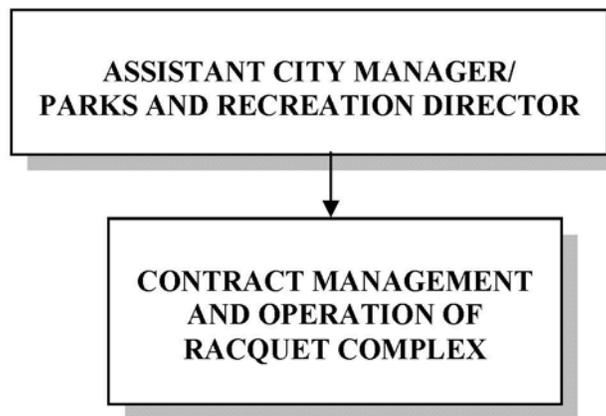
	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Target</b>	<b>Target</b>	<b>Target</b>
A	96%	96%	96%	96%
B	600	800	150	200
D	500	600	100	200



**TOTAL FOR ALL PROGRAMS ..... \$1,219,500**

# Organization Chart

## Mint Valley Racquet and Fitness Complex



2015/2016 Budget \_\_\_\_\_  
**Enterprise Funds**

**Revenue Summary**

FUND SUMMARY		Mint Valley Racquet Complex							
Enterprise Fund Title Mint Valley Racquet Complex	Department Head Responsible Dave Campbell	Total Revenues By Source	Actual 2013	Budget 2014	Budget 2015	Percent Variance	Budget 2016	Percent Variance	2015-2016 Budget
Beginning Fund Balance	\$0	Taxes	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
2015/2016 Estimated Revenue	\$18,900	Licenses & Permits	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Beginning Cash Required for Operations	\$0	Intergovernmental	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Total 2015/2016 Revenue	\$18,900	Charges for Services	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
2015/2016 Estimated Expenditures	\$18,900	Fines & Forfeits	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Contribution to Ending Fund Balance	\$0	Miscellaneous	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Total 2015/2016 Expenditures	\$18,900	Non-Revenues	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Estimated Ending Fund Balance	\$0	Other Financing Sources	\$6,000	\$14,380	\$9,350	-35.0%	\$9,550	2.1%	\$18,900
		Beg Resources Req to Balance	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
		<b>TOTAL REVENUES</b>	<b>\$6,000</b>	<b>\$14,380</b>	<b>\$9,350</b>	<b>-35.0%</b>	<b>\$9,550</b>	<b>2.1%</b>	<b>\$18,900</b>

**Expenditure Summary**

Mint Valley Racquet Complex							
Total Expenditures By Object	Actual 2013	Budget 2014	Budget 2015	Percent Variance	Budget 2016	Percent Variance	2015-2016 Budget
Cont to End Fund Balance	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Salaries & Wages	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Personnel Benefits	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Supplies	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Other Services & Charges	\$6,000	\$14,380	\$9,350	-35.0%	\$9,550	2.1%	\$18,900
Intergovernmental	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Capital Outlay	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Debt Service	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
Interfund Transfers	\$0	\$0	\$0	0.0%	\$0	0.0%	\$0
<b>TOTAL EXPENDITURES</b>	<b>\$6,000</b>	<b>\$14,380</b>	<b>\$9,350</b>	<b>-35.0%</b>	<b>\$9,550</b>	<b>2.1%</b>	<b>\$18,900</b>

**Program Descriptions - Initiatives - Performance Measures**

**Mint Valley Racquet & Fitness Complex ..... \$18,900**

This program is operated through a privately administered contract. The facility provides four tennis courts, four racquetball courts, and a fitness center. The contractor is responsible for providing and supervising open court times, lessons, leagues, tournaments, fitness programs, and maintained locker room facilities. There are over 400 members enrolled at the facility.

**TOTAL FOR ALL PROGRAMS ..... \$18,900**